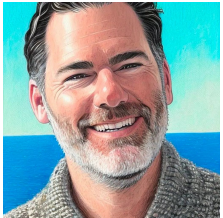
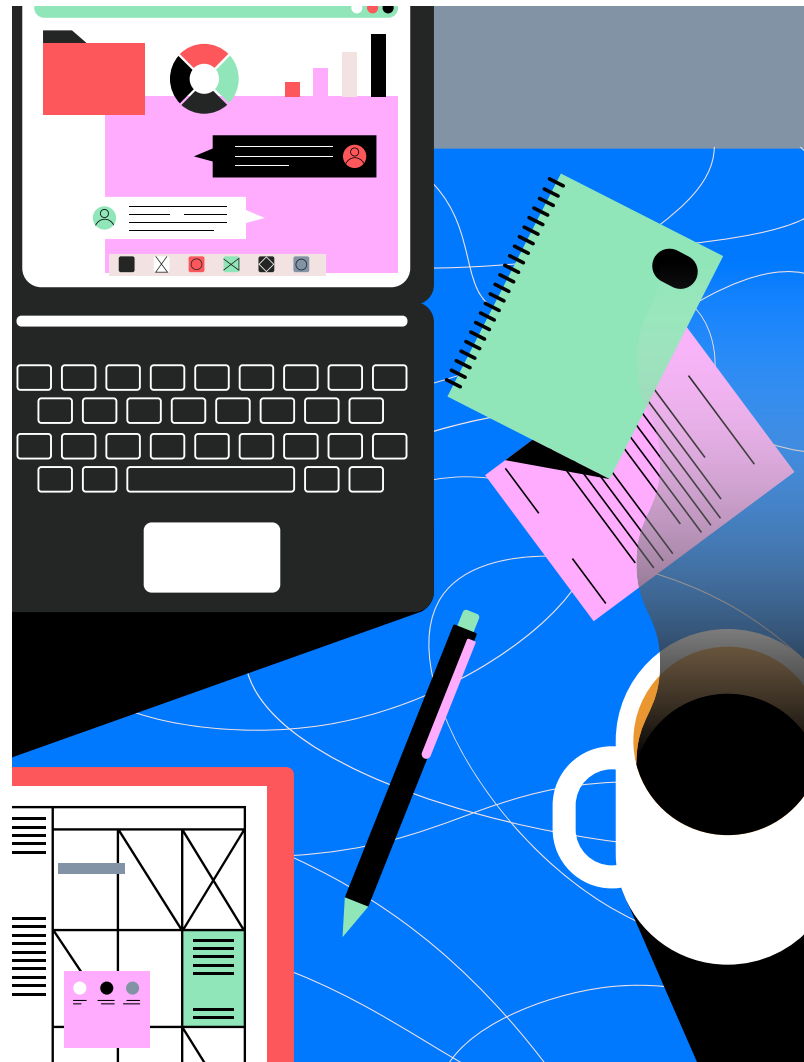


Unlocking Executive Focus: A Guide to Prioritizing Growth in 2025

Co-authored by Sam Jacobs and Otter AI



Sam Jacobs is the founder and CEO of Pavilion, a private community for GTM leaders in B2B tech.





In today's fast-paced business environment, clarity is currency.

With new challenges emerging at every turn and a rapidly evolving market landscape, the need for decisive, data-driven leadership has never been greater. Yet, for executives, the question remains: **How do we discern what truly matters?**

The secret lies in asking the right questions.

At Pavilion, we've seen firsthand that the path to sustained growth isn't about chasing every trend—it's about identifying **strategic priorities** that align with your entire organization. I partnered with Otter.ai, a leader in AI-driven insights, to create this executive guide, equipping you with a powerful tool to cut through the noise and focus on what will drive impact in 2025.

Whether you're looking to capitalize on emerging opportunities or address lingering challenges, this guide will help you **uncover the key trends** shaping your strategy. We've curated a set of pivotal questions designed to spark critical conversations across your leadership team. Use these questions to pinpoint growth opportunities, anticipate risks, and build a unified vision for the year ahead.

Why These Questions Matter

- **Identify Growth Opportunities and Challenges:** The first step in setting your strategic agenda is understanding where the most significant opportunities and challenges lie. By clarifying these early, you can direct your resources where they'll make the most impact.
- **Address Inconsistencies and Risks:** Every growth plan faces roadblocks. By examining potential inconsistencies or risks, you prepare your team to pivot quickly and stay aligned with your long-term goals.
- **Gauge Organizational Tone and Focus:** The tone of your organization can signal deeper shifts in morale and focus. Understanding these shifts will help you identify areas that need reinforcement or a fresh perspective.
- **Set Clear, Unified Priorities:** Without alignment across GTM (Go-to-Market) departments, even the best strategies can fall flat. Defining your Top 5 priorities ensures every team pulls in the same direction, driving collective success.
- **Strengthen Operational Capabilities:** Every organization has its strengths and weaknesses. Identifying these allows you to double down on what's working and swiftly address what's not, paving the way for smoother execution.

This is more than a list—it's a **roadmap** to guide your strategic conversations and decisions. Armed with these insights, you'll be ready to lead with confidence, clarity, and a renewed focus on what matters most in 2025.

Ready to dive in? Let's get started.

Your Roadmap to Strategic Clarity

To build a resilient strategy for 2025, you need more than gut instinct—you need a structured approach to uncovering the priorities that will define your success. We've compiled a set of **key questions** to guide you through this process. These aren't just any questions—they are designed to provoke deeper thinking, spark meaningful discussions, and surface the insights that often go unnoticed in executive meetings.

Think of these questions as your executive toolkit: a curated set of prompts that will help you and your leadership team evaluate where you are today and where you need to focus your efforts tomorrow. They're designed to challenge assumptions, align your vision, and ensure your organization is prepared to navigate the complexities of the coming year.

As you explore these questions, consider them in the context of your unique business environment:

- What are the emerging trends that might impact your industry?
- How have your customer needs evolved, and how should that shape your strategic direction?
- Where do you see the biggest gaps between your current state and your growth ambitions?

Now, let's dive in and start mapping out your path forward. Use this guide as a **conversation starter** with your team, a tool for introspection, and a way to sharpen your focus on what will drive value in 2025.

Here are the key questions to lead your strategic discussions:

1. What are the top opportunities for growth in 2025?

Identify where your biggest wins could come from. Are there emerging markets, new product lines, or

untapped customer segments that could be game-changers for your business?

2. What are the top challenges for growth in 2025?

Every plan faces obstacles. From economic uncertainties to competitive pressures, pinpoint the challenges that could hinder your progress and start building contingency strategies.

3. What are the inconsistencies or risks we face to our growth targets next year?

Evaluate the potential gaps in your current strategy. Are there areas where your expectations may not align with market realities? Addressing these early will help prevent setbacks.

4. How has the tone of the organization evolved over the past quarter?

The internal pulse of your company can indicate shifts in morale, focus, and culture. Understanding this evolution can help you realign efforts where they're needed most.

5. What areas require additional focus?

From improving customer experience to enhancing operational efficiency, identify the areas that demand more attention and resources to meet your growth objectives.

6. What should our Top 5 priorities be for next year?

Narrowing down your focus is key. Determine the five critical priorities that will serve as the pillars of your strategy and guide all teams towards common goals.

7. How do we ensure alignment across all GTM departments and work towards common objectives?

Misalignment can be costly. Strategize on how to foster collaboration and ensure that every

department, from sales to marketing to customer success, is synchronized in pursuit of shared objectives.

8. What are the key operational strengths within the organization?

Double down on what's working. Recognize the operational areas that give you a competitive edge and explore how you can leverage them further to drive growth.

9. What are the key operational weaknesses that need to be addressed?

No organization is without its blind spots. Identify the weaknesses that could slow you down and develop action plans to turn these into strengths.

These questions are your starting point—a way to spark dialogue, uncover hidden insights, and build a roadmap for a successful 2025. Use them to lead with purpose and align your team around a shared vision for growth.

Avoiding the Pitfall of Executive Bias

As executives, it's easy to fall into the trap of **confirmation bias**—seeing the answers we want rather than the answers that truly reflect reality. It's human nature to lean towards optimistic projections, especially when discussing opportunities, risks, and priorities. But the cost of bias is high: it can lead to strategic misalignment, missed opportunities, and ultimately, decisions that don't serve the long-term interests of the business.

This is where **Otter.ai** comes into play and has been a game-changer for me.

With Otter.ai, you can go beyond your own assumptions and gather **data-driven insights** directly from your conversations. By using Otter's AI-powered

platform, I can **"Ask Otter"** the critical questions listed above across a collection of calls, meetings, and internal discussions. This means I'm not relying solely on my own recollections or interpretations—I'm tapping into the collective insights of the entire organization, captured accurately and objectively.

For those unfamiliar, Otter.ai is an advanced **AI transcription and meeting insights tool** that automatically captures and transcribes your meetings, making them searchable and analyzable. It allows you to:

- **Record and transcribe meetings in real-time**, ensuring you never miss an important point.
- **Search across transcripts** to quickly find answers, trends, or specific discussions.
- **Highlight and share key insights** with your team to drive informed decision-making.

In essence, Otter.ai helps cut through the noise of executive bias by providing a clear, unbiased view of the insights embedded in your team's conversations. It's like having a second set of ears that listens objectively and helps you uncover the truth behind the discussions.

With Otter.ai, you can approach these critical questions with the confidence that your answers are grounded in real, unfiltered insights, setting a stronger foundation for your 2025 strategy.

Drive your 2025 strategy with
data-driven insights from Otter AI

Schedule a Demo